

ACTIVITY REPORT 2025

HELPING PEOPLE LIVE
OFF THE LAND
SUSTAINABLY



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± 590,000
PEOPLE SUPPORTED,
MORE THAN 90,000
RURAL FAMILIES



22 COUNTRIES



521 SMALLHOLDER
ORGANISATIONS HAVE
PARTNERED WITH US



78 PARTNERS
FOR OUR PROJECTS



77 DEVELOPMENT
PROJECTS



83 % OF SPENDING
ALLOCATED TO OUR
PROJECTS ON A €20.6
MILLION BUDGET



269 PROFESSIONALS
89% OF WHOM ARE FROM
COUNTRIES WHERE WE
CARRY OUT OUR PROJECTS



With steadfastness and determination, our teams, supported by our elected representatives and volunteers, implemented nearly 80 projects in 2025, supporting more than 500 smallholder organisations and local NGOs in around 20 countries. They did so despite massive cuts to official development assistance (ODA) and hostile rhetoric towards international solidarity and civil-society organisations. They also continued their advocacy work to defend the rights of smallholder communities, improve their living conditions and strengthen their participation in agroecological transitions and food sovereignty processes in their local areas. They mobilised to protect the planet's resources, and to support the autonomy and social and political recognition of smallholder communities.

In June 2025, AVSF's members approved our new five-year strategic vision, "AVSF 2030". In the years ahead, AVSF will focus its efforts on several priority areas: strengthening its advocacy, expertise and alliances; reinvigorating association life and solidarity education in France; diversifying its sources of public and private funding; and adopting a more participatory, horizontal and locally rooted organisation structure. These priorities aim to strengthen our legitimacy and our capacity to act and speak out, both in France and internationally.

The year 2025 was punctuated by several successes that reflect the efforts of our teams. These included significant progress in influencing laws and regulations affecting smallholder farming, a record number of new projects developed in a single year, and the signing of a new strategic collaboration agreement with Gret. In 2026, we will continue working to strengthen our organisation, both socially and economically, by optimising the way we operate in France and in the countries where we work, and by developing ever deeper and more collaborative partnerships with other NGOs, foundations and businesses.

Now more than ever, in the face of current and future challenges, our strength lies in our ability to remain united, guided by the conviction that solidarity is built through dialogue, collaboration and knowledge-sharing.



Barbara Dufour
President



Christophe Chauveau
Executive Director

A PROFESSIONAL & ACTIVIST NGO



For nearly 50 years, Agronomes & Vétérinaires Sans Frontières has been advocating and taking action in the Global South for ambitious smallholder and agroecological farming systems that can sustainably feed cities and rural areas, reduce inequality and poverty, and promote the economic and social emancipation of men, women and young people in rural communities.

Recognised as a public-interest organisation, AVSF champions an approach based on cooperation, partnerships with national stakeholders and respect for local knowledge. Our work is long-term and strengthens the autonomy of rural communities.

We utilise the expertise of professionals in agriculture, livestock farming and animal health. AVSF provides smallholder communities and organisations with technical advice, financial support and training to improve their living conditions, sustainably manage natural resources and adapt to climate change, while contributing to the socio-economic development of their local areas.

> Read AVSF's charter at avsf.org



77 PROJECTS
IN 22 COUNTRIES

SPOTLIGHT ON 3 NEW PROJECTS

Senegal Regreening Africa: Reforestation and sustainable production in the Sahel

Supporting 200,000 smallholder and pastoralist families in adopting regreening practices, including reforestation, community-based forest management, and product processing and marketing. This will be achieved by fostering a favourable policy environment and local governance, while strengthening knowledge, investment, and the empowerment of women and young people.

Partners: Livestock farmers' organisations, ICRAF (World Agroforestry)
Funding: European Union

Colombia, Ecuador, Peru Cacao Bio Andino II: Fine, aromatic, organic and fair-trade cocoa in the Andean countries

Improving the living conditions of 6,000 smallholder families by developing the competitiveness and sustainability of the cocoa supply chain through the promotion of experience-sharing between the three countries, appropriate sectoral policies, and the funding and promotion of organic and fair-trade production initiatives.

Partners: Cooperatives and producer organisation networks, NGO Progreso (Peru), CESA (Ecuador), Swisscontact (Colombia), universities and research centres, local and regional authorities, and national public institutions
Funding: French Development Agency (AFD)

Mongolia STeP EcoLab II: Sus- tainable, certified production of natural fibres in Mongolia

Integrating micro, small and medium-sized enterprises (MSMEs) in Mongolia's textile sector into more sustainable global value and supply chains, by facilitating access to certified raw materials from herders' organisations, strengthening the credibility of ecolabels and supporting the transition to responsible production practices.

Partners: Mongolian National Federation of Pasture User Groups of Herders (MNFUG), Mongolian Sustainable Finance Association (MSFA), Mongolian MSMEs
Funding: European Union – SWITCH-Asia programme



Exhibition "Comme des papillons en hiver" (Like Butterflies in Winter) at the Jardin d'Agronomie Tropicale in Nogent-sur-Marne.

March

WEST AFRICA: FIGHTING THE EXPORT OF PESTICIDES BANNED IN EUROPE

In response to Europe's export of pesticides that are banned on its own territory, AVSF is supporting West African smallholder and civil-society organisations. In Thiès, Senegal, a three-day workshop was therefore co-organised with CCFD-Terre Solidaire and the West African smallholder networks that are working on this issue.

The objective was to identify ways to address this issue and possible forms of support. Participants created a roadmap for advocacy aiming to strengthen existing national regulations first, and then ban the production, use and marketing of the most dangerous pesticides. AVSF and CCFD-TS are now supporting the implementation of this roadmap.

September

OPENING OF AN EXHIBITION ON MONGOLIAN PASTORALIST HERDERS

On 18 September, at the Jardin d'Agronomie Tropicale in Nogent-sur-Marne, the French Ambassador to Mongolia and AVSF opened the exhibition *Comme des papillons en hiver* (Like Butterflies in Winter). Régis Defurnaux's photographs immersed us in the daily lives of Mongolian herders, amidst climate disruption and economic change.

It was a powerful tribute to the women and men preserving nomadic culture and contributing to a pastoral economy that AVSF has been supporting for more than 20 years. Presented in Mongolia in December 2025, the exhibition was part of the 60th anniversary of diplomatic relations between Mongolia and France.

October

"ÇA NE TIENT PLUS" (THIS CAN'T GO ON): AVSF MOBILISES IN RESPONSE TO ODA CUTS

Actively engaged in opposing cuts to the official development assistance (ODA) budget, AVSF joined the mobilisation led by the collective *Ça ne tient plus* (This Can't Go On) on 8 October. In France, ODA plummeted by nearly 50% between 2024 and 2026.

This reduction is seriously undermining the work of NGOs: projects have been halted, millions of vulnerable people have been affected, jobs have been lost and civil-society organisations in the Global South have been weakened.

Together with Coordination Sud, AVSF is denouncing this funding crisis and reaffirming the essential role of ODA and international solidarity in responding to food, climate and humanitarian challenges.



October

FUNDING THAT MATCHES THE AMBITIONS OF THE SOCIAL AND SOLIDARITY ECONOMY

Alongside its partners (GERES, SIDI, CC-FD-Terre Solidaire, Entrepreneurs du Monde, Gret and Groupe SOS), AVSF took part in the Global Social and Solidarity Economy Forum in Bordeaux.

There, we defended the need for more diversified public funding, tailored to the different development phases of social and solidarity economy (SSE) organisations in the Global South, from creation through to scaling up. Grants, loans and guarantees must be mobilised in complementary ways to strengthen their impact. AVSF is also advocating for stronger national legislative frameworks in order to create environments that are favourable for the development of the SSE, particularly for young, high-impact organisations.

October

STRENGTHENING REGIONAL COOPERATION WITH THE LATIN AMERICA TEAMS

AVSF brought together its country teams from the Andean region and Central America in Peru for a regional cooperation workshop. This collective working session allowed them to build a shared vision of priorities for AVSF's work in countries undergoing major political, economic and security shifts, and across a continent where rights are sometimes under threat, environmental and climate issues are becoming increasingly pressing, and inequalities continue to grow.

Discussions focused in particular on the practical implementation of the "AVSF 2030" strategy in the region, as well as on strengthening collaboration between countries through expertise-sharing, activity coordination and identifying shared opportunities.

The workshop also provided an opportunity to work on resource mobilisation strategies and partnerships, as well as cross-cutting issues relating to communication and alliance-building.

October

MAKING PRODUCERS' VOICES HEARD AT THE SALON DU CHOCOLAT

For the Paris Salon du Chocolat, AVSF organised a strategic meeting between two major cocoa-producer networks: ALCACAO (Latin America) and RICE (Côte d'Ivoire), in partnership with Commerce Équitable France.

This exchange gave rise to a groundbreaking alliance, now incorporated into the International Cocoa Organization (ICCO) working group on production and prices. At the trade fair, AVSF also co-organised two industry sessions with its partner, the worker cooperative ETHIQUABLE, focusing on cocoa prices and new EU regulations. These discussions brought together cooperatives from Peru, Haiti and Côte d'Ivoire, their regional networks, representatives of the European Union and ICCO, and buyers [see p. 13].

November

CHAMPIONING A ONE HEALTH APPROACH ROOTED IN THE FIELD

After first speaking on the One Health approach at the International Agricultural Show in February, AVSF took an active part in the One Sustainable Health Forum in Lyon. At this event, one point became clear: beyond theoretical debates, AVSF's field initiatives demonstrate the relevance and effectiveness of the One Health approach, with concrete results for human, animal and environmental health.

AVSF advocated the need to support locally rooted initiatives, built with and for local populations, drawing on solutions such as community-based animal health workers, local veterinary services and community participation.

December

AN AMBITIOUS ORGANISATIONAL SOCIAL RESPONSIBILITY POLICY

In keeping with its commitments to support sustainable development, AVSF has formalised an organisational social responsibility policy aimed at reducing its environmental impact. The goal is to cut its greenhouse gas emissions by 30% by 2030 and by 50% by 2050.

To achieve this, AVSF has established rules for all of its teams in France and internationally, as well as for its elected representatives and volunteers, focusing in particular on travel, internal operations and better integration of climate issues into its projects.

HIGHLIGHTS

OUR AREAS OF WORK

AGROECOLOGICAL TRANSITIONS

Working with smallholder communities, AVSF identifies, tests and adapts effective agroecological practices that help protect biodiversity and the climate.

For years, many farming models have relied on costly intensification and dangerous specialisation, such as mechanisation, the widespread use of chemical inputs, simplified crop rotations and monocultures, among others. The consequences are clear: soil depletion, declining biodiversity, loss of food sovereignty, increased economic dependence among smallholders on input suppliers, and growing health risks. Smallholder families are directly affected. Exposure to pesticides, in particular, affects the health of producers, but also that of consumers and ecosystems.



Co-developing practices

For AVSF, the solution lies in the agroecological transition of crop and livestock farming systems. By diversifying crops and livestock, using existing natural resources sustainably and drawing on local knowledge, agroecology reduces dependence on chemical inputs and strengthens the resilience of farming systems.

Crop rotations and intercropping, agroforestry, improved compost, biopesticides and biofertilisers: used together, these practices restore soils, preserve ecosystems and promote healthy diets. Their wider adoption relies on co-design, training and collective learning processes developed with and between smallholders, with support from research.

on strengthening local governance by the communities themselves. In the Ecuadorian Amazon, the Marya Panka project supports indigenous communities in managing and protecting their territories.

Creating opportunities for young people and communities

Beyond farming practices, agroecology is also a driver of economic and social development. In Peru, AVSF is continuing its project to support youth employability by training 200 young people not only in natural disaster-resilient agroecological practices, but also in marketing and fair trade.

The objective is to secure fair prices for agroecological products in national and international markets.

Restoring ecosystems

The agroecological transition is often accompanied by efforts to restore natural resources. In northern Senegal, the Regreening Africa project is supporting 100,000 families in adopting practices that help restore green landscapes, such as assisted natural regeneration (ANR), tree planting and various forms of agroforestry.

In Madagascar, the CLIMIT project, led by CIRAD and the Malagasy research centre Fofifa in partnership with AVSF, promotes biomass recycling and composting through participatory workshops, with the aim of reducing external inputs and strengthening farm self-sufficiency.

In forest areas, these approaches also rely





Biopesticide training as part of the Thiellal project in Senegal

NEW PROJECT

Bush2Business: Developing sustainable supply chains around nature parks in Zambia

To limit deforestation around national parks, the project supports the development of non-timber forest product supply chains, such as mushrooms and honey. It does so by strengthening communities' capacity to produce and collect these products sustainably, improving market access, and creating a platform that connects producer groups, SMEs and private investors.

Partners: Ministry of Green Economy & Environment, Ministry of Small and Medium Enterprises Development, WeForest, Frankfurt Zoological Society, Expertise France
Funding: French Development Agency (AFD)

TESTIMONIALS



AKA NESTOR
Cocoa producer and President of the SCEB cooperative, supported by AVSF and Commerce Équitable France

In 2021, I noticed a drop in the yields from my cocoa trees. At the time, I wasn't using fertiliser or compost. Through the Équité programme, I took part in training on producing organic inputs and on agricultural best practices. I quickly saw my yields improve, and today I make my own compost from cocoa pods. I also prune my cocoa trees and carry out targeted manual weeding three times a year. In addition, when I use the organic products we produce, the treatment doesn't make me ill the way chemical products do.



MAMADOU LAMARANA DIALLO
Officer at ANCAR (National Agency for Agricultural and Rural Advisory Services), Senegal

We received training on the issues related to the overuse of pesticides and on agroecological practices. This enabled us to strengthen the skills of producers and offer them alternative systems through farmer field schools. We can see that, as a first step, producers are adopting better application methods. They are then becoming increasingly interested in agroecological practices, such as using compost and biopesticides.

LIVESTOCK FARMING AND ANIMAL HEALTH

As France's first NGO to offer veterinary expertise, AVSF uses its expertise to support livestock farmers' autonomy, animal and human health, and the sustainability of livestock farming systems.

Herds continue to be weakened by productivity challenges, while access to quality animal-health services remains limited. Pressure on feed and water resources is intensifying, exacerbated by climate disruption. Finally, market opportunities remain unstable and sometimes face competition from imported products.

Supporting productive and sustainable livestock farming practices

Improving livestock farming systems over the long term is essential to strengthening the livelihoods of smallholder families.

AVSF supports livestock farmers in several key areas:

- Disease prevention and the use of local knowledge
- Feed autonomy and reduced use of inputs
- Crop-livestock synergies
- Production diversification and resource optimisation

In Madagascar, a training module entitled "Élevage productif et durable selon les principes de l'agroécologie" (Productive and sustainable livestock farming based on agroecology principles), designed by AVSF and implemented with CIRAD and the Malagasy group GSDM, helps technical teams build their capacity to support livestock farmers.

In Bolivia, the sustainable livestock farming project in the Chaco region supports an innovative livestock farming model that combines performance and resilience, with a zero-deforestation objective.

In Southeast Asia, the BIG project helped livestock farmers tackle African swine fever through supply chain-wide biosecurity measures.

Strengthening local animal-health services

To give the most isolated livestock farmers access to quality care, AVSF trains community-based animal health workers

(CAHWs) and strengthens their connections to veterinarians. Drawing on more than 30 years of experience in this field, the organisation contributed to their official recognition in Madagascar, where they are now known as APPSAs, or local animal production and health workers. This successful experience was presented during a webinar with the Vétérinaires Sans Frontières International network to encourage its replication.

In Mongolia, as part of the WIFI project to develop a sustainable meat supply chain, a delegation from FEVEC supported discussions on local services. A feasibility study of the CAHW model was also carried out there, paving the way for a pilot project.

In Iraq, Barbara Dufour, President of AVSF, trained around 40 veterinarians on the main zoonoses and spoke with the authorities about designing a programme to control brucellosis in marshland water buffalo.

Putting the One Health approach into practice locally

Convinced that animal, human and environmental health are inseparable, AVSF is developing an integrated "One Health" approach. In Casamance, Senegal, the Thiellal project is testing a participatory approach that brings together producers, local communities and institutional stakeholders in agriculture, livestock farming, human health and the environment. The aim is to collectively identify and respond to major health issues, including the indiscriminate use of dangerous phytosanitary products.

In Mongolia, as part of the PLEDGE project, which focuses on a sustainable dairy supply chain, a pair of students (a

veterinary student from ENVT and an agronomy student from Montpellier SupAgro) analysed the needs of female nomadic livestock farmers and laid the foundations for a One Health training module designed for them.

Contributing to international initiatives

AVSF draws on a network of partners and plays an active role in VSF International and in international scientific and policy initiatives such as PREZODE, which aims to prevent zoonoses.

In 2025, the organisation shared its expertise at several events, including the One Sustainable Health Forum in Lyon and the AFD-CIRAD conference at the International Agricultural Show, as well as through scientific and media discussions with partners and livestock farmers. These efforts help disseminate best practices and capitalise on lessons learned at the regional and global level.





An APPSA vaccinates pigs in Ifanadiana, Madagascar

NEW PROJECT

Nomads For Life: Pastoral livestock farming that protects natural resources in Mongolia

Nomadic livestock farming is central to Mongolia's economy, but climate change, combined with growing herd sizes, is causing severe pasture degradation. In two pilot regions, the Nomads For Life project is implementing a local, multi-stakeholder approach that combines rangeland restoration, supply-chain transition and stronger cooperatives, with the aim of achieving lasting impact in pastoral areas.

Partners: Pastoralist herders' organisations, CIRAD
Funding: French Facility for Global Environment (FFEM)

TESTIMONIAL



SAMUEL RANDRIAMANANTSOA
AfriCam Project Manager

The south-eastern region of Madagascar is home to rich

biodiversity, with significant interactions between people, wildlife and domestic animals. The goal is to understand how local communities perceive the risks of zoonoses and then identify solutions to reduce them and strengthen ecosystem resilience. We use participatory approaches based on dialogues between community representatives and local stakeholders. At this stage, stakeholder mapping has been carried out for those involved in zoonosis management.

SPOTLIGHT AVSF'S COMMITMENT TO VÉTÉRINAIRES SANS FRONTIÈRES INTERNATIONAL

As an active member of the VSF International network, AVSF contributes to collective cooperation, advocacy and expertise-sharing efforts in support of smallholder farming systems, pastoralism and the One Health approach. The network brings together 13 organisations working in more than 40 countries and helps strengthen synergies between organisations committed to sustainable and resilient food systems.

In 2025, AVSF continued participating in the network's work on community-based animal health, agroecological transitions and recognition of the role of livestock farmers in international public policies. This collaboration strengthens the impact of the initiatives led by AVSF and its partners in the field.



Pastoralism: A livestock farming system that meets the challenges of the 21st century, AVSF, 2025
Agroecological management of livestock farming systems, AVSF, 2025
APPSAs: Key players in the One Health approach in rural communities in Madagascar
Available for download at avsf.org



SUSTAINABLE AND FAIR VALUE CHAINS

In many Global South countries, producers often live below the poverty line, facing difficulties accessing markets and competition from subsidised farming systems in the Global North. In response, AVSF promotes sustainable and fair supply chains. The result: fairer, more stable incomes for producers and greater autonomy.

Supply-chain work accounts for nearly half of AVSF's cooperation portfolio. It is based on agroecological production and specific certifications that open up access to local and international markets that pay fair prices.

Building strong organisations

Whether through short supply chains or export supply chains, access to these markets depends in particular on producer organisations, a key factor in making agricultural supply chains fairer and more sustainable. By pooling their resources (equipment, inputs, technical support, collective marketing, etc.) organisations are able to improve yields, reduce costs, negotiate better prices and, in many cases, invest in processing activities that generate local added value.

Strengthening economic and entrepreneurial capacities

AVSF supports producer organisations in positioning themselves in local markets and other short supply chains, as well as in identifying international business opportunities. This includes market studies, support to better promote organisations' product offerings, trade visits and connections with potential buyers. In 2025, AVSF also drew on the expertise of the cooperative consultancy Tero for this work.

To ensure sound financial management of their activities, AVSF also provides partner smallholder organisations with a series of targeted supports, including audits, training in accounting and financial management, and training on transparent organisational governance. An online training course, tested over the past two years, is currently being rolled

out to help organisations make effective use of management and decision-making tools for their economic activities.

Facilitating access to profitable markets

Beyond building strong organisations and strengthening their capacities, the challenge is to help producers sell their products on better terms.

AVSF supports them in meeting market requirements relating to quality, traceability (with increasingly demanding standards such as the European Union Deforestation Regulation - EUDR - and the new EU organic regulation) and processing and certification, while also helping secure market outlets.

This support enables access to differentiated markets through certification schemes (fair trade, organic farming and PGS*) or short supply chains. The aim is both to ensure that products receive better prices and to reduce dependence on unstable markets that do not pay producers fairly.

In the Global North

At the same time, AVSF promotes and advocates for these supply chains in France and Europe through various forums and coalitions, such as Commerce Équitable France, and shares its expertise at trade fairs, professional events and in publications.

In 2025, for example, we organised and moderated a session on the Main Stage at the Salon du Chocolat on fair-trade and sustainable chocolate from Haiti: "How do international partnerships benefit Haitian producers and French consumers?"



* Participatory guarantee system



A female rice producer from the PUMAC cooperative in the Preah Vihear region of Cambodia

NEW PROJECT

Okorye: Support for organisational development and fair-trade certification

In Ghana, the Okorye project (“together” in Akan) aims to support producer groups as they organise into cooperatives, obtain fair-trade certification and comply with requirements such as the EUDR and the land code. The objective is to strengthen their management and commercial negotiation capacities for the benefit of their members.

*Partners: Cocoa-producer groups in the Tarkwa district and Federated Commodities PLC (FEDCO)
Funding: Valrhona*

SPOTLIGHT

AVSF AND ETHIQUABLE: A PARTNERSHIP IN SUPPORT OF SMALLHOLDER FARMING SYSTEMS

In 2025, AVSF and the worker cooperative ETHIQUABLE further strengthened their collaboration in order to develop and advocate shared positions on strategic issues at the heart of their work, drawing on their complementary roles and expertise.

This included:

- Drafting a manifesto and two joint position papers on the European Union Deforestation Regulation (EUDR) and changes to organic regulations in Europe
- Organising sessions at the Salon du Chocolat on cocoa prices and the challenges of implementing the EUDR, with high-level speakers, and showcasing an innovative joint project to create a smallholder social enterprise in the cashew supply chain in Senegal

➤ Learn more: avsf.org/ethiquable



For a sustainable and fair cocoa supply chain, AVSF, 2025
For a European organic regulation adapted to the realities of small producers in the South, AVSF and Ethiquable, 2025
For an operational, efficient and inclusive EUDR, AVSF and Ethiquable, 2025
➤ Available for download at avsf.org





CRISES AND POST-EMERGENCY INITIATIVES

Despite these constraints, AVSF teams continued their work in 2025 in contexts of crises and insecurity, particularly in Haiti, Mali, Burkina Faso and Ecuador.

Support for shea processing activities in Burkina Faso

Increasingly constrained operating environments

In 2025, the contexts in which AVSF works became even more challenging. Political instability, security crises and growing restrictions on civil society weakened the ability of international solidarity organisations to take action.

In Haiti, Mali, Burkina Faso and Ecuador, among other countries, overlapping security, economic and climate crises have had major consequences for rural populations.

In Mali, jihadist groups have disrupted social and economic life in many regions, creating a fuel supply crisis in 2025.

In Burkina Faso, intensifying violence between armed groups has led to new restrictions on access to communities, disrupting agricultural activities and movement. In Madagascar, a major social and political crisis led to the fall of the former president in 2025.

In Ecuador, the spread of drug trafficking and the stricter public policies that have followed often limit the work of local organisations. In Haiti, the deteriorating security situation has led to gangs expanding their control over Port-au-Prince and certain areas close to the capital.

Maintaining activities wherever possible...

In response to these situations, AVSF will continue to carry out this work whenever the level of risk is considered acceptable and as long as access to communities remains possible. In 2025, despite the security challenges, we maintained our cooperation with all our smallholder organisation partners, drawing on the strong commitment of national teams and local partners in their areas.

While ensuring everyone's safety, AVSF's objective remains to protect the production capacities and livelihoods of smallholder families, even in deteriorating conditions, and to help local actors prepare in case the situation deteriorates further.

...and strengthening staff safety

To keep teams safe, the AVSF-Gret Alliance has strengthened its systems: assessment and training missions in Haiti, Ecuador and Colombia; the creation of a 24/7 on-call security service; specialised hostile-environment training; and enhanced field mission monitoring. This resource pooling helps improve risk prevention and the ability to respond in the event of a crisis.

In increasingly unstable contexts, AVSF's commitment is rooted in a strong conviction: supporting smallholder farming systems and rural economies remains essential to strengthening local resilience and keeping future prospects open for communities.

EQUAL OPPORTUNITY

In rural areas, social inequalities affect all smallholder communities, but some groups are more exposed, such as women and young people.

A cocoa producer in Haiti

For AVSF, promoting equal opportunities is not only about correcting imbalances. It means transforming the social dynamics that create them. Gender equality and youth inclusion are at the heart of development dynamics; they are essential to social justice, food sovereignty and a sustainable agroecological transition.

Women at the heart of farming systems

In most Global South countries, women play a major role in agricultural and food production. They grow crops, raise livestock, process products and sell them. Yet they are still often excluded from access to land, finance, training and decision-making bodies.

In response to these inequalities, AVSF works alongside committed national stakeholders to strengthen women's economic autonomy and their social and political recognition. This work includes supporting their income-generating activities, facilitating access to appropriate equipment, helping them organise into groups, and raising awareness within communities to change perceptions and social dynamics.

In Togo, for example, support for women's groups involved in shea processing has led to a significant increase in income and greater participation by women in local decision-making, reflecting lasting changes in power dynamics within communities.

Young people driving innovation and future prospects

In many regions, young people in rural areas face a lack of opportunities, which often pushes them to leave their local areas.

Yet their ability to innovate and their willingness to get involved are key strengths for the transitions that are underway. AVSF supports their economic inclusion and their social and political recognition through technical and entrepreneurial training, access to employment and self-employment, and participation in local initiatives in their areas.

In Guatemala, the Juventudes empoderadas project supported nearly 2,000 young people in strengthening their skills, exercising their rights and developing local economic initiatives. In 2025, AVSF also launched the Jovenes Piura project in northern Peru to support young people joining the farming sector, by facilitating access to land and the development of agroforestry practices in response to climate change.

TESTIMONIAL



MUNGO TSENDAYUSH
Project Manager, AVSF Mongolia

In Mongolian nomadic herder families, as in many Global South countries, roles remain clearly defined. Men are responsible for managing the herds, income and decisions, while women, despite playing an essential role in producing and processing livestock products (milk, meat, wool and fibres, etc.) are rarely involved in family decision-making. For AVSF, gender equality is an economic, social and cultural issue. Integrating this perspective is essential to any development process, because the roles of women and men are complementary: together, they can become drivers of change.

IN 2025
AVSF SUPPORTED



54,795
WOMEN



38,661
YOUNG PEOPLE

SHARING OUR MESSAGES, INFORMING PUBLIC DEBATE

In France and internationally, AVSF sees communication as a driver of engagement: sharing our convictions, highlighting the lasting impact of our work and mobilising citizens.

Communication also means helping bring issues related to sustainable agriculture, environmental protection, social justice and international solidarity into the public sphere. It means speaking with expertise grounded in field experience, in a way that can inform public debate. At AVSF, communication reflects clear commitments: giving visibility to smallholder communities, our partners in the field and collectively developed solutions.

Raising awareness and building an engaged community

In France, several flagship initiatives punctuated 2025: an online awareness campaign on the links between food and health, media partnerships with TV5 Monde and Arte, and concerted efforts to unpack the challenges facing the cocoa supply chain. New relationships with content creators on social media also helped amplify the reach of our messages on pesticide use.

And as images often speak louder than words, photography allowed us to tell the story of our work in a different way.

From Ulaanbaatar to Paris, the exhibition Comme des papillons en hiver (Like Butterflies in Winter), created with Régis Defurnaux, portrayed pastoralism and the realities of Mongolian herders with sensitivity and nuance.

In Ecuador, the exhibition "Somos Páramo" drew more than 100,000 visitors to the Yaku Water Museum in Quito. It presents the páramo, a high-altitude landscape, as a place where a harmonious coexistence between communities and nature, rural and urban areas, is being forged.

Showcasing our expertise in the sector

AVSF's many publications and public speaking engagements, at conferences and in the media, have also helped affirm our position as an expert and activist organisation. At the same time, industry events such as the Salon du Chocolat in Paris and the International Exhibition of Agriculture and Animal Resources (SARA) in Côte d'Ivoire are key opportunities to share our messages and influence debate within the sector. At SARA, for example, our teams were able to discuss the challenges of bringing agroecological products to domestic markets and highlight the experience of cooperatives supported by AVSF.



**+105,000
FOLLOWERS
ON SOCIAL
MEDIA**



**55,000
SUPPORTERS**



**115,000
VISITS
ON AVSF.ORG**



**2 MILLION
PEOPLE
REACHED BY
OUR ANNUAL
CAMPAIGN**



“Ça nous rend malades” (That’s Making Us Sick): An activist rallying cry to mobilise citizens

Pesticides, zoonotic diseases, and diets lacking diversity and nutritional quality: all of these affect our health and the health of our planet. From September to December 2025, AVSF rallied its community and the wider public around a manifesto for farming that heals. Through ads on social media and Spotify, partnerships with influential platforms such as Vivre Moins Con and On Est Prêt, and an op-ed published in l'Humanité, the campaign reached more than 2 million people across France.

> Read the manifesto at avsf.org/malade

ADVOCACY: POLICIES THAT SERVE SMALLHOLDERS

At AVSF, we refuse to see hunger, poverty and exclusion as inevitable. In France and internationally, we work to defend the rights of smallholders and advocate for local and international policies that better serve them. Here is a look back at two issues that shaped our advocacy work in 2025.

SUPPORTING OUR PARTNERS IN STRENGTHENING THEIR ADVOCACY

- **In Senegal:** AVSF organised two workshops bringing together partners from Ferlo and cashmere producers in Mongolia to identify priorities for the development of nomadic livestock farming systems and turn them into advocacy actions.
- **In Togo:** AVSF supported the participation of a Togolese NGO in COP30 in Belém, through Climate Action Network, to strengthen civil society voices in discussions on agricultural and climate issues.

WHAT CONCRETE INFLUENCE HAVE WE HAD ON PUBLIC POLICY AND LEGISLATION?

- **Committee on World Food Security (CFS):** Contributed to civil society proposals on urban and peri-urban food systems, highlighting the importance of public support for smallholder markets, such as the Huancaro market in Peru.
- **European Commission:** Included several proposals from AVSF and its partners in the revision of the organic farming regulation.
- **Senegal:** Participated in a ministerial consultation on the implementing decree for the Pastoral Code.
- **Colombia:** Contributed to the drafting of a law recognising smallholder agro-food territories, adopted by Parliament in 2025.



Members of the ASOANEI coffee producer organisation in Colombia

Campaigning against the export of pesticides banned in Europe

In 2025, AVSF mobilised to speak out against the double standard that allows pesticides banned in Europe to be exported to Global South countries.

In France, alongside our partners CCFD-Terre Solidaire, Institut Veblen, Foodwatch, Générations Futures, FNH, FNE, ActionAid and Médecins du Monde, we ran a campaign calling for a ban on the production and export of these pesticides. AVSF also had the opportunity to raise awareness among French parliamentarians on the impacts of pesticides in West Africa during a working day at the National Assembly. At the European level, as part of the coalition coordinated by Pesticide Action Network Europe, we opposed an Omnibus Directive that would weaken pesticide regulation.

In West Africa, AVSF co-organised a regional workshop in Thiès with CCFD-Terre Solidaire to strengthen strategies for addressing the import and use of hazardous pesticides, together with several networks of West African smallholder and civil society organisations.

Cocoa supply chain: Making producers' voices heard

AVSF works to ensure fairer pay for cocoa producers, support them in complying with new regulations, and contribute to the agroecological transition of the cocoa supply chain.

At the Salon du Chocolat in Paris, we worked with Commerce Équitable France to organise a meeting between two producer networks from Latin America and Côte d'Ivoire: ALCACAO and RICE. This exchange led to the creation of a historic alliance, direct dialogue with the European Commission and the International Cocoa Organization (ICCO), and the official inclusion of both networks in the ICCO working group on production and prices.

Two roundtables, co-organised with ETHIQUABLE, provided an opportunity to discuss cocoa price volatility, the importance of fair prices for producers, and the implementation of new European regulations, such as the EUDR, in a way that does not penalise smallholder organisations.



285
MEMBERS



60
VOLUNTEERS



3,614 H
OF VOLUNTEERING



18 SCHOOL
CORRESPONDENTS



26 REGIONAL
CORRESPONDENTS



10 COMMUNITY
LIAISON OFFICER

EDUCATION IN CITIZENSHIP AND INTERNATIONAL SOLIDARITY

In France, AVSF is carrying out awareness-raising initiatives to teach primary school, secondary school, and university students, as well as the general public about smallholder farming challenges and international solidarity.

Our ECSI activities (education in citizenship and international solidarity) aim to raise awareness of global challenges and encourage citizens to take action at their own level. With the help of volunteers and civic-service volunteers, we run awareness-raising sessions from primary school through higher education, as well as at festivals.

ACTIVE ASSOCIATION LIFE



2,240
PEOPLE
EDUCATED



50 AWARENESS-RAISING
SESSIONS FOR 1,235 PUPILS
IN 13 PRIMARY SCHOOLS
AND 12 SESSIONS IN
FURTHER EDUCATION
COLLEGES FOR 365
STUDENTS



**4 'CONFERENCES WITHOUT
BORDERS' EVENTS ON 'THE
ECOLOGICAL TRANSITION
OF BUSINESSES: WOMEN IN
CHARGE', ATTENDED BY OVER
240 PARTICIPANTS**



24 FILM SCREENINGS
FOLLOWED BY DISCUSSIONS
ACROSS 9 DEPARTMENTS
DURING THE ALIMENTERRE
AND FESTISOL FESTIVALS



**CREATION OF A NEW
EDUCATIONAL TOOL: THE
HABBANAE CARD GAME,
DESIGNED TO PRESENT
AVSF'S WORK THROUGH
A FUN AND ENGAGING
APPROACH**

ELECTED REPRESENTATIVES AND GOVERNANCE BODIES

The Bureau

Barbara DUFOUR

President

Veterinarian, professor emeritus of infectious diseases and epidemiology at the National Veterinary School of Alfort

Elisabeth MULLER

Treasurer

Former AVSF administrative and financial director

Alain YVERGNIAUX

Secretary-General

Economist, former business executive, strategy and organisation consultant

Cécile BÉRUT

Member

Agricultural economist and consultant

Olivier FAUGÈRE

Member

Veterinarian, specialist in livestock farming in warm regions and veterinary public health, former director of the French National School of Veterinary Services, former director of "France Veterinary International"

Jean-Luc FRANÇOIS

Member

Veterinarian, former director of the Division of Agriculture, Rural Development and Biodiversity at AFD

Other members of the Board of Directors

Moussa BALDÉ

Local development engineer, AVSF staff representative in Senegal

Sophie BARTHELON

Agronomist

Jean-Eudes BEURET

Professor at Institut Agro Rennes-Angers and researcher specialising in participatory natural resource management

Damouko BONDE

AVSF staff representative in Mali

Gilles BRUNSCHWIG

Agricultural engineer, geographer, professor of animal science at VetAgro Sup and affiliated with the joint research unit on herbivores with INRAE

Marc CHAPON

Agricultural engineering specialist for warm regions, AVSF staff representative for Togo and Benin

Camille CLUZEAUD

Agronomist, staff member at the Bee Friendly label

Michel LAFORGE

Agricultural engineer, expert in natural resource management and rural development

Aurélien LEPENNETIER

Agricultural engineer, head of the Partnerships and Economic Development Unit at VetAgro Sup

Hervé PETIT

Veterinarian and former head of AVSF's Livestock Farming, Animal Health and Veterinary Public Health Unit

Philippe STEINMETZ

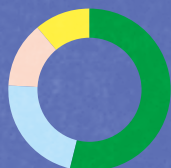
Inspector-General for veterinary public health at the General Council for Food, Agriculture and Rural Areas

Hugues VERNIER

Former head of "agriculture/food" and coordination of the Biovallée strategic and operational project for the Val de Drôme community

269 PROFESSIONALS, 89% OF WHOM ARE FROM THE COUNTRIES WHERE WE WORK

GEOGRAPHIC DISTRIBUTION OF OUR TEAMS



54%
IN AFRICA

22%
IN LATIN AMERICA
AND HAITI

13%
IN ASIA

11%
IN FRANCE
63% WOMEN
AND 37% MEN



IN FRANCE 30 staff members

Executive Director, Christophe CHAUVEAU

- Advocacy Manager, Carline MAINENTI

Deputy Executive Director, Frédéric APOLLIN

- Communications Manager, Aline ABDERAHMAN
- Fundraising Manager, Nina CLOISEAU
- Safety and Security Manager, Thomas JADAS

Programmes Director,

Myriam MACKIEWICZ-HOUNGUE

- Philanthropy and Private Partnerships Manager, Christelle BERJOT
- Smallholder Farming and Natural Resources Unit Manager, Bertrand MATHIEU
- Livestock Farming and Animal Health Unit Manager, Sabine PATRICOT
- Supply Chains and Markets Unit Manager, Romain VALLEUR

Director of Finance and Administration, Julie CRENN

- Accounting and Logistics Manager Hainiya BOUKHATEB
- Internal Control Manager, Aline SAXOD

Human Resources Director, Chloé DESGEORGE



AFRICA 146 staff members

Burkina Faso

- National representative: Moussa BARRO

Côte d'Ivoire / Ghana

- National representative: Hugues TAPE
- Financial Manager: Sandra KOFFI

Madagascar

- National Coordinator: Guillaume PARIZET / Lova RAHARILALAO
- Financial Manager: Rovany Soa Hajalalaina RAZAFINOTRONA

Mali

- National Coordinator: Damouko BONDE
- Financial Manager: Mama DEMBELÉ

Senegal / Guinea-Bissau

- National Coordinator: Moussa BALDÉ
- Financial Manager: Aboubakrine SARR

Togo / Benin

- National Coordinator: Marc CHAPON
- Administrative Manager: Ayaovi Gagno DJOGBEMAH

Zambia

- National representative: Kanembwa MUKOMA
- Administrative Manager: Chimfwembe BWALYA



LATIN AMERICA 58 staff members

Bolivia

- National representative: Telmo ROBALINO CAMPOS
- Financial Manager: Diana Corina GUTIERREZ

Ecuador / Colombia

- National Coordinator: Sylvain BLEUZE
- Financial Manager: Luisa Viviana PAZMIÑO JARAMILLO
- Representative in Colombia: Gonzalo CARDONA MARTINEZ

Guatemala

- National representative: Alfredo BERNABE
- Financial Manager: Jorge Mario LEONARDO

Haiti

- National Coordinator: Jean-Edy THEARD
- Financial Manager: Donald Andy DUVERSEAU

Peru

- National Coordinator: Javier ALARCÓN CERVERA
- Financial Manager: Melania VALDIVIA MAS



ASIA 35 staff members

Cambodia

- National Coordinator: Sophoan MIN / Savoeurn MEANG
- Financial Manager: Vuthy CHAY

Laos

- National Coordinator: Sommay INTAVONG
- Financial Manager: Thavisouk ANOUVONG

Mongolia

- National Coordinator: Chris BARTELS
- Financial Manager: Sukhbaatar BOLORCHIMEG

OUR
TEAMS

(List updated in May 2026)

AVSF has created and is involved in several professional coalitions and networks at the national and international level to better support and defend smallholder farming systems.

FOUNDING MEMBER



ACTIVE MEMBER



CREATION SUPPORT



ALLIANCES THAT STRENGTHEN OUR LONG-TERM IMPACT

The AVSF-Gret Alliance



Long-standing partners, AVSF and Gret strengthened their cooperation by creating an Alliance in 2022. In 2025, the Alliance represents more than 1,030 professionals in 36 countries, with a total budget of over €60 million.

By pooling resources to create a security service, strengthening operational cooperation and developing innovative partnership models, the Alliance provides a structured collective response tailored to the expectations of national partners and the needs of local communities. Committed to the principles of aid localisation, it works in close connection with civil society organisations and local actors, in order to support initiatives designed to reflect the realities of local areas as closely as possible.

In 2025, the Alliance began work on new areas for pooling services, while continuing future-focused discussions on integrating the private sector into cooperation activities. Drawing on its experience with businesses in Europe and the Global South, the Alliance aims to refine its strategy and develop these partnerships in the years ahead.

A partnership with Zebunet



For more than 20 years, AVSF and the association Zebunet have shared a firm belief: agricultural microcredit, Zebunet's core activity, can only be effective if it is accompanied by technical and human support adapted to the realities of smallholder families.

Launched in 2024, this alliance was solidified in the field in 2025 through an initial project, Fiom-piana, which provides microcredit and support for smallholder economic initiatives in pig fattening and poultry farming in the Analamanga region of Madagascar.

OUR ALLIANCES AND NETWORKS



AVSF'S DONORS: A FORCE FOR ACTION

The funds raised from donors are essential to our association's functions and are becoming increasingly valuable in an economic context marked by drastic cuts in public funding.

Nyambuunyadmaa
Dugarsuren,
yak herder in Mongolia

In 2025, AVSF was able to count on the generosity and solidarity of more than 8,300 donors, including 900 who placed their trust in us for the very first time. Some choose to support us over the long term by setting up a monthly donation by direct debit. AVSF is also fortunate to receive support from major donors, who have chosen to contribute to targeted and urgent initiatives. One example is in Peru, where Indigenous smallholder producers in the Cusco region are organising to revive their smallholder market in the heart of the city - the largest in the country.

AVSF also received support from the Fondation pour un monde plus juste, founded by Elisabeth Muller. This family foundation has recently begun supporting projects that support people living in extreme poverty or marginalised communities. The foundation chose to contribute to the Comunitar project in Ecuador, where Shuar communities, particularly young people, are preparing for the potential risk of a mining dam failure.

Thank you to all our donors for their loyalty, especially those who make a commitment, sometimes at a young age and with limited resources, to help change the future of smallholder communities, and our own.

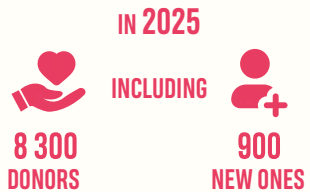
TESTIMONIALS

I wanted to tell you how much I appreciated your thank-you messages, which gave us news of the Mongolian herders supported after the devastating winter of 2024-2025. It is uplifting - deeply rewarding, even - to know that we were truly able to help, with real people and concrete outcomes.

Thank you to everyone who contributed to this project and to these messages as a gesture of recognition to donors and in return for all your remarkable and essential work. Congratulations to you all.
Jean-François V., Maine-et-Loire

Supporting smallholder families is vital for them, and for us too. They are the first victims of climate disruption, even though they did not cause it. This is a great injustice. I stand in solidarity with them!
Lydie D., Ile-et-Vilaine

OUR
PRIVATE
FUNDING



ANY QUESTIONS?
Nina Cloiseau, Fundraising and Donor Services Manager, is here to help.
> donateur@avsf.org
> By post: Service Donateur, AVSF, 45 bis avenue de la belle Gabrielle, 94736 Nogent-sur-Marne

COMPANIES & NGOS: ESSENTIAL ALLIANCES

Partnerships with companies and their foundations are an essential lever for AVSF's work. They help strengthen our projects by mobilising complementary skills and resources, and by bringing together actors with distinct but converging roles. Built over the long term, these collaborations contribute to lasting transformations in local areas.

Cocoa producers supported through the Procacao project in Haiti

AVSF is therefore developing several forms of partnerships.

To address corporate social responsibility challenges, we support companies in changing their practices, and co-design and implement socio-economic development projects with them. In Mongolia, for example, our partnership with the company **Missegle** has helped diversify the incomes of nomadic herders by supporting the dairy supply chain.

Sustainable sourcing, implemented with companies such as **Maison Valrhona** and the worker cooperative **ETHIQUABLE**, helps build more responsible supply chains for the benefit of smallholder organisations.

Social innovation enables us to launch innovative projects together, such as the creation of a social enterprise in Senegal with **ETHIQUABLE**.

Finally, corporate philanthropy and sponsorship provide financial support

for high-impact initiatives. Several foundations are also committed to working alongside us over the long term. In Senegal, **Fondation Bel** has been supporting children's nutrition for more than five years through a project that assists school canteens. In Peru, Colombia and, soon, Côte d'Ivoire, the **EDF**, **RABOBANK** and **EGIS foundations** are co-financing agroecology training programmes for smallholder communities, particularly young people.

All of these collaborations are based on high standards. AVSF rigorously selects its partners and the projects associated with them. We pay close attention to their impact in local areas, in terms of income, jobs and social well-being, while ensuring respect for the rights of local communities, women and young people, as well as animal welfare and environmental protection.

VALRHONA: A GROWING PARTNERSHIP IN SUPPORT OF THE COCOA SUPPLY CHAIN

AVSF and Valrhona are developing long-term joint projects to support cooperative development in Ghana, cocoa regeneration and producer organisation support in Peru, and fair-trade certification in Togo.

The Valrhona Foundation is also supporting sustainable practices in Haiti, such as the strengthening of smallholder agroforestry systems and cocoa-based Creole gardens. This partnership is expanding with each new project and demonstrates the importance of lasting cooperation between NGOs and companies in transforming agricultural supply chains and improving producers' living conditions.



CASHMERE SUPPLY CHAIN: A PARTNERSHIP BUILT ON COMMITMENT

AVSF works to connect Mongolian nomadic herders with international clients committed to the ecological, economic and socially sustainable development of these supply chains, by supporting the creation of strong cooperatives. The partnership with HTH (Holding Textile Hermès) illustrates what balanced alliances and long-term work within supply chains can achieve.



ANY QUESTIONS?

Christelle Berjot, Philanthropy and Private Partnerships Manager, is here to discuss your project
c.berjot@avsf.org

**Bilateral and
Multilateral
Cooperation**

- AFD (French Development Agency)
- GAC (Global Affairs Canada)
- IDB (Inter-American Development Bank)
- European Commission - DG INTPA - Directorate-General for International Partnerships
- European Commission - DG ECHO - Directorate-General for European Civil Protection and Humanitarian Aid Operations
- DCI Principality of Monaco (Department of International Cooperation)
- FFEM (French Facility for Global Environment)
- IFAD (United Nations International Fund for Agricultural Development)
- FIEDS (Italo-Ecuadorian Fund for Sustainable Development)
- MEAE (French Ministry for Europe and Foreign Affairs), Crisis and Support Centre, French Embassies (Cooperation and Cultural Action Services)
- JICA (Japan International Cooperation Agency), via SynecO
- USAID (United States Agency for International Development)
- SIDA (Swedish International Development Cooperation Agency)

**International
Organisations
and Agencies**

- ILO (International Labour Organization)
- CIFOR-ICRAF (Center for International Forestry Research and World Agroforestry)
- FAO (Food and Agriculture Organization)
- WFP (World Food Programme)

**French Public
& Parapublic
Organisations**

- Cirad (French Agricultural Research Centre for International Development)
- FVI – VetAgro Sup / ENSV (France Veterinary International / French National School of Veterinary Services)
- FranceAgriMer (French National Institute for Agricultural and Seafood Products)

**French Regional
Authorities**

- Adour-Garonne Water Agency
- Hauts-de-Seine Department
- Lyon Metropolis – Greater Lyon
- Auvergne-Rhône-Alpes Region
- Normandy Region

- Syndicat d'Eau Potable Bresse Dombes Saône (Bresse Dombes Saône Drinking Water Authority)
- City of Lyon

**Institutions & Public
Authorities in the
Countries We Work In**

- ECOWAS (Economic Community of West African States) – ARAA (Regional Agency for Agriculture and Food)
- Autonomous Decentralised Government of the Province Pichincha (GADPP) - Quito/Ecuador
- Haitian Ministry of Agriculture, Natural Resources and Rural Development
- Senegalese Ministry of Agriculture, Rural Equipment and Food Sovereignty
- Malian Ministry of Rural Development

**Associations &
Foundations**

- CFSI (French Committee for International Solidarity)
- Development and Partnership in Action (Cambodia)
- France Volontaires
- Fondation de France
- Lord Michelham of Hellingly Foundation
- Fondation Pour un monde plus juste
- WeForest

**Companies &
Corporate Foundations**

- Belco
- Ecosia GmbH
- ETHIQUABLE
- Fondation Bel
- Carrefour Foundation
- EGIS Foundation
- Raja Foundation
- EDF Foundation
- Rabobank Foundation - Rabo Foundation
- Alstom Foundation
- M Demain, Missegle Endowment Fund
- Valrhona Foundation
- HTH - Holding Textile Hermes
- Terre d'Oc
- Valrhona

Fundraising Partners

- Prizle
- Benevity
- Goodeed
- Heoh
- 1 % For the Planet

In 2025, AVSF recorded a volume of activity of €20.6 million, including €18.4 million allocated to projects. This represents a slight increase of 7% compared with the previous year (€17.2 million).

Africa continued to account for just over 50% of our work in 2025. The Americas accounted for 35% of activity this year, while Asia stood at 11%.

AVSF posted a surplus of €24,500. The operating earnings posted a deficit of €16,000, while the financial earnings totalled €62,000. A corporate income tax expense of €21,000 was recognised in 2025, relating to interest generated by term deposit accounts.

Public grants, including the cross-cutting funding agreement under the “Multi-Year Partnership Agreement” with the French Development Agency (AFD), still make up the majority of our funding (78%). Fundraising from individual donors remained stable at €1.2 million, representing 6% of total resources for the year. Finally, we will continue our policy of building prudent, balanced budgets which, combined with increasingly effective budget monitoring, enables us to generate surpluses.



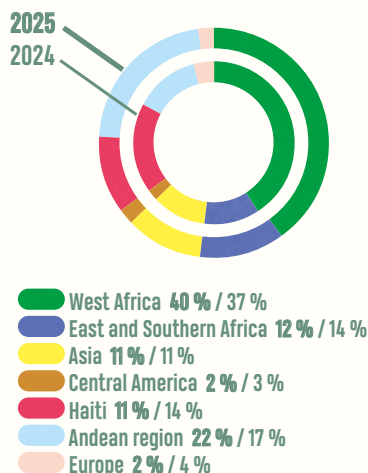
This performance allowed us to bring our accumulated fund up to €3.387 million, an amount that has grown steadily over several years and now represents 16.4% of our activity volume. Finally, we'd like to highlight that volunteers contributed 3,614 hours to AVSF's mission and operations in 2025, valued at €180,700.

Julie Crenn,
Director of Finance and Administration

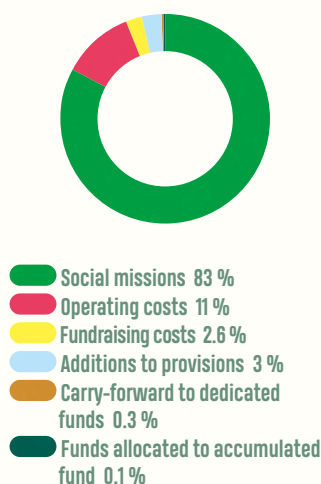
In 2025, AVSF transferred €4.3 million to its partners, representing 23% of its activity volume. These transfers enable operational partners to carry out activities independently as part of projects funded by our donors. AVSF also provided technical assistance on three projects funded by the French Development Agency (AFD), for which national partners are the lead organisations and are responsible for implementation.

FINANCIAL REPORT

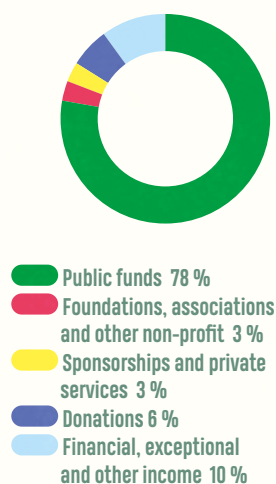
GEOGRAPHIC DISTRIBUTION OF SOCIAL MISSIONS 2025 VS 2024



USE OF FUNDS 2025



RESOURCES 2025



ASSETS

			2025	2024
<i>In thousands of euros</i>	Gross	Amort.	Net	Net
Fixed assets	741	211	530	529
Current assets	25,859		25,859	24,972
Accounts receivable	25,588		25,588	24,800
Prepaid expenses	271		271	172
Currency translation adjustments – Assets	281		281	651
Cash and cash equivalents	8,003		8,003	10,331
Short-term investments	0		0	5
Cash at bank and in hand	8,003		8,003	10,326
TOTAL	34,884	211	34,673	36,483

LIABILITIES

		2025	2024
<i>In thousands of euros</i>			
Association funds		3,387	3,363
Accumulated fund		3,363	3,312
Earnings		24	51
Provisions for risks and charges		828	1,414
Restricted funds		341	378
Debts		29,878	31,051
Other debts		2,512	2,508
Deferred income		27,366	28,543
Currency translation adjustments – Liabilities		239	277
Loans and other borrowings		0	0
TOTAL		34,673	36,483

NOTES ON THE BALANCE SHEET

The association’s balance sheet is characterised by significant amounts of receivables and payables relating to multi-year projects, recognised in accordance with applicable accounting principles.

There are significant amounts under assets as accounts receivable. These correspond to signed agreements for which payment has not yet been received.

Significant amounts are also recorded under liabilities as deferred income. These correspond to funding for which AVSF has signed an agreement, but which has not yet been used by the projects.

Our accumulated fund has grown to €3.387 million following the allocation of our 2025 earnings. This brings the accumulated fund ratio to 16.4% of the volume of activity recorded in 2025.

SURPLUS/DEFICIT ACCOUNT INDICATING SOURCE AND DESTINATION OF FUNDS 31/12/2025 (IN THOUSANDS OF EUROS)

			31/12/2025	
<i>income by source</i>	<i>Total In thousands of euros</i>	<i>%</i>	<i>Incl. donations from the general public</i>	<i>%</i>
1/ INCOME GENERATED THROUGH PUBLIC FUNDRAISING	1,936	9 %	1,936	94 %
1.1 Membership fees without consideration	11		11	
1.2 Donations, bequests and sponsorship	1,925		1,925	
<i>Hand-to-hand donations</i>	1,227		1,227	
<i>Bequests, donations and life insurance</i>	7		7	
<i>Sponsorship</i>	690		690	
1.3 Other income generated through public fundraising				
2/ INCOME NOT GENERATED THROUGH PUBLIC FUNDRAISING	1,791	9 %		
2.1 Membership fees with consideration	-			
2.2 Corporate sponsorship	-			
2.3 Financial contributions without consideration	509			
2.4 Other income not generated through public fundraising	1,282			
3/ SUBSIDIES AND OTHER PUBLIC SUPPORT	15,539	75 %		
4/ REVERSALS OF PROVISIONS AND IMPAIRMENT LOSSES	1,211	6 %		
5/ USE OF RESTRICTED FUNDS CARRIED FORWARD	129	1 %	127	6 %
TOTAL	20,606		2,063	
<i>Expenses by use</i>				
1/ SOCIAL MISSIONS	17,017	83 %	1,554	75 %
2/ FUNDRAISING COSTS	529	2.6 %	406	20 %
3/ OPERATING COSTS	2,289	11 %	11	1 %
4/ ADDITIONS TO PROVISIONS AND IMPAIRMENT LOSSES	635	3 %	-	
5/ INCOME TAX	21	0.1 %		
6/ RESTRICTED FUNDS CARRIED FORWARD FOR THE YEAR	91	0.3 %	91	4 %
TOTAL	20,581		2,063	
SURPLUS OR DEFICIT	25			

COMMENTS ON THE SURPLUS/DEFICIT ACCOUNT

The Surplus/Deficit Account was drawn up in accordance with accounting regulation ANC 2018-06. The right-hand column breaks down the resources generated through public fundraising appeals and their contribution to the association's operations. This information is consistent with the information presented in the Statement of Use of Resources [CER]*.

Expenditure allocated to development projects represents 83% of uses of funds, in France and abroad. Of this social mission expenditure, 52% went to projects carried out in Africa and 2% to activities carried out in France. The vast majority of resources raised from the public was allocated to social missions and fundraising. Only membership fees were used to fund the operation of association life. Fundraising costs represent 2.6% of resources. Other income not linked to donations from the general public mainly includes proceeds from services provided by our teams to cover our coordination costs and representative offices in the countries where we operate, and financial contributions from associations and foundations.

*The detailed official versions of the CROD and CER are presented in the report by our statutory auditors at Baker Tilly. This report is also filed on the Journal Officiel website after the accounts are approved by the General Assembly, and is available on our website, www.avsf.org.

HEAD OFFICE

14, AVENUE BERTHELOT (BUILDING F BIS)
69007 LYON - FRANCE

OFFICE

45 BIS, AVENUE DE LA BELLE GABRIELLE
94736 NOGENT-SUR-MARNE - FRANCE

AVSF.ORG



AVSF IS ACCREDITED



AVSF RECEIVES SUPPORT FROM



COLLECTIVE WRITING: AVSF

GRAPHIC DESIGN

AND ILLUSTRATIONS: ALICE HAMEAU

PHOTOS: © AVSF, RÉGIS DEFURNAUX